

PREVIOUSLY AGREED BUDGET CHANGES

PREVIOUSLY AGREED PRESSURES

A prosperous city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P11	Recharge budget for Highways capital financing costs not required as will be met centrally - offsetting other service pressures	Transport & District Regeneration	Transportation	(800)	(800)	(800)	(800)
20P12	Concessionary fares budget adjusted to match expenditure - offsetting other service pressures	Transport & District Regeneration	Transportation	(200)	(200)	(200)	(200)
21P23	Car park off street income	Transport & District Regeneration	Parking & Itchen Bridge	560	560	560	560
21P24	Car park off street Penalty Charge Notices	Transport & District Regeneration	Parking & Itchen Bridge	25	25	25	25
21P25	Car park season tickets - off street	Transport & District Regeneration	Parking & Itchen Bridge	60	60	60	60
21P26	Itchen toll bridge - tolls	Transport & District Regeneration	Parking & Itchen Bridge	450	450	450	450
21P30	Homes of Multiple Occupancy License processing	Housing & the Green Environment	Private Sector Housing	100	100	100	100
21P46	Review of Transport services and functions - unachievable saving	Transport & District Regeneration	Transportation	250	250	250	250
21P54	Street Lighting - project management resources	Finance & Change	Highways Contracts	60	60	60	60
21P62	Park & Ride loss of car park income	Transport & District Regeneration	Parking & Itchen Bridge	10	10	10	10
22P40	Revenue costs of District Centre Improvements scheme	Transport & District Regeneration	Transportation	20			
Total Previously Agreed Pressures - A prosperous city				535	515	515	515

A proud and resilient city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P5	Government's Carbon Reduction Commitment scheme now ceased and therefore budget used to offset other service pressures	Economic Development	Sustainability	(225)	(225)	(225)	(225)
20P6	Cultural Services - rental budget reduced before saving project has been implemented and unlikely to start this year. Will be kept under review	Leader	Cultural Services	34	34	34	34
20P7	Museum Collection into Sea City - Savings in the budget before project has been implemented and will not start this year and next. Will be kept under review	Leader	Cultural Services	150	150	150	150
21P10	Public conveniences additional cleansing	Housing & the Green Environment	City Services - Commercial Services	60	60	60	60
21P12	Waste Disposal - net impact on disposal costs	Finance & Change	City Services - Waste Operations	110	110	110	110
21P28	Reduced Trade Waste Collection from closed businesses	Finance & Change	City Services - Waste Operations	50	50	50	50
21P52	Public building review	Communities & Customer Engagement	Libraries	70	70	70	70
21P58	Public Health Act funerals	Communities & Customer Engagement	Bereavement Services	50	50	50	50
21P59	Stronger Communities Future Service Design	Communities & Customer Engagement	Stronger Communities	200	200	200	200
21P60	Libraries income shortfall	Communities & Customer Engagement	Libraries	50	50	50	50
21P67	Late Night Levy withdrawal	Safer City	Licensing	80	80	80	80
21P72	Reduction in waste recyclables income	Finance & Change	City Services - Waste Operations	300	300	300	300
21P73	Waste volumes due to City growth	Finance & Change	City Services - Waste Operations	200	200	200	200
21P80	Golf Course net operating costs	Housing & the Green Environment	City Services - District Operating Areas	311	311	311	311
22P13	City of Culture	Leader	City of Culture	100	100	100	100
22P25	Waste Operations - new staffing model	Finance & Change	City Services - Waste Operations	546	546	503	503
22P26	Waste Operations - transformation costs	Finance & Change	City Services - Waste Operations	350	150	100	100
22P27	Waste volumes due to City growth	Finance & Change	City Services - Waste Operations	250	350	450	450
22P28	Household waste recycling centre contract retendering	Finance & Change	City Services - Waste Operations	50	50		
Total Previously Agreed Pressures - A proud and resilient city				2,736	2,636	2,593	2,593

A successful, sustainable organisation

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P1	Adult Social Care - Additional resources required to meet demographic and cost pressures (including those from the National Living Wage)	Finance & Change	Projects, Policy & Performance	40	40	40	40
20P10	Property Repairs and Maintenance - budget reduced to reflect actual requirement - offsetting other service pressures	Economic Development	Central Repairs & Maintenance	(250)	(250)	(250)	(250)
20P13	Legal Services - unfunded solicitor post, previously funded from one-off funding source	Leader	Legal Services & Customer Relations	50	50	50	50
20P14	Rebase of members allowances costs to reflect that no savings arose following the allowances review	Leader	Democratic Representation & Management	58	58	58	58
20P15	Credit Card charges for the cash office	Finance & Change	Corporate Finance	52	52	52	52
20P16	Corporate Planning - Income target for external VAT work unachievable due to in-house work pressure	Finance & Change	Corporate Finance	50	50	50	50
20P17	Finance Business Partnering - unachievable saving target for work for other local authorities	Finance & Change	Corporate Finance	80	80	80	80
20P18	Revenue costs of delivering the IT Strategy	Finance & Change	IT Services	357	357	357	357
20P19	Business World team resources - additional staffing requirements for expanded remit	Finance & Change	IT Services	53	53	53	53
20P20	Increase in council tax hardship fund	Finance & Change	Local Taxation & Benefits Services	25	25	25	25
20P21	Treasury Management income not going to be received	Finance & Change	Corporate Finance	38	38	38	38
20P8	Investment property - Income target was increased last year by £740k to reflect early achievement of the original £500k which was deferred until 20/21. The total increased target of £1,240k is not achievable next year.	Economic Development	Property Portfolio Management	500	500	500	500
20P9	Recharge budget for Investment Property MRP not required as will be met centrally - offsetting other service pressures	Economic Development	Property Portfolio Management	(645)	(645)	(645)	(645)
21P20	Investment Property target income	Economic Development	Property Portfolio Management	250			
21P21	Property Investment Fund - review	Economic Development	Commercialisation	6,595	6,595	6,595	6,595
21P21	Property Investment Fund - review	Finance & Change	Property Portfolio Management	3,375	3,375	3,375	3,375
21P32	Increase rental income by sale & reinvesting in properties returning a higher return - unachievable saving	Economic Development	Property Portfolio Management	100	100	100	100
21P34	Improved collection of council tax - unachievable saving	Finance & Change	Local Taxation & Benefits Services	161	161	161	161
21P35	Reducing the level of bad debt & cost recovery - unachievable saving	Finance & Change	Local Taxation & Benefits Services	125	125	125	125
21P53	IT investment	Finance & Change	IT Services	1,103	961	961	961
21P6	Additional Emergency Planning resource	Safer City	Emergency Planning	15	15	15	15
21P61	One Guildhall Square under occupancy costs	Economic Development	Property Portfolio Management	1,500	1,500	1,500	1,500
21P69	Customer Payments & Debt income shortfall	Finance & Change	Accounts Receivable	92	92	92	92
21P84	Apprenticeship Levy	Leader	HR Services	100	100	100	100
22P14	800th Mayoral year event programme and increased support for the Mayor's Office	Leader	Democratic Representation & Management	62	62	62	62
22P16	Property income rebasing	Economic Development	Property Services	880	880	880	880
22P20	Members allowances - increase in the size of the Cabinet	Leader	Democratic Representation & Management	40	40	40	40
22P24	Increase council tax collection activity	Finance & Change	Local Taxation & Benefits Services	110	110	110	110
22P32	Investment Properties - loss of rental income	Economic Development	Property Portfolio Management	145	125	125	125
22P35	Proposed warding patterns - Southampton Electoral Review	Leader	Democratic Representation & Management	46	46	46	46
22P38	Delivery of People Strategy	Leader	HR Services	90	90	90	90
Total Previously Agreed Pressures - A successful, sustainable organisation				15,197	14,785	14,785	14,785

Strong foundations for life

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P1	Adult Social Care - Additional resources required to meet demographic and cost pressures (including those from the National Living Wage)	Health, Adults & Leisure	Adults - Adult Services Management	512	512	512	512
20P1	Adult Social Care - Additional resources required to meet demographic and cost pressures (including those from the National Living Wage)	Health, Adults & Leisure	Adults - Long Term	9,789	9,789	9,789	9,789
20P1	Adult Social Care - Additional resources required to meet demographic and cost pressures (including those from the National Living Wage)	Health, Adults & Leisure	Adults - Provider Services	300	300	300	300
20P2	Compass School - saving was allocated to the General fund but it relates to the ring-fenced Dedicated School Grant	Children & Learning	DSG Central School Services Block	1,000	1,000	1,000	1,000
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	Children & Families First	338	338	338	338
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	Commissioning, Policy & Performance	(48)	(48)	(48)	(48)
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	Divisional Management and Legal	319	319	319	319
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	ICU - Children's Services	(59)	(59)	(59)	(59)
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	MASH & CIN	(2)	(2)	(2)	(2)
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	Quality Assurance Business Unit	107	107	107	107
20P3	Early Help extended locality model to stop children coming into care, saving not going to be achieved	Children & Learning	Safeguarding	(239)	(239)	(239)	(239)
21P13	Adult Social Care - demographic pressures	Health, Adults & Leisure	Adults - Long Term	5,656	5,656	5,656	5,656
21P36	Increase capacity of Shared Lives provision - general population (non students) - unachievable saving	Health, Adults & Leisure	Adults - Long Term	100	100	100	100
21P37	Reviewing homecare care provision to framework - unachievable saving	Health, Adults & Leisure	Adults - Long Term	50	50	50	50
21P38	Application of strengths-based approaches when addressing review backlog across all care types - unachievable saving	Health, Adults & Leisure	Adults - Long Term	450	450	450	450
21P39	Bringing our activity in line with the highest performing authorities for small homecare packages - unachievable saving	Health, Adults & Leisure	Adults - Long Term	1,110	1,110	1,110	1,110
21P40	Clients being offered reablement - unachievable saving	Health, Adults & Leisure	Adults - Long Term	1,986	1,986	1,986	1,986
21P41	Direct payments - improved controls to ensure meeting care needs/personal budget brokerage/increase use of PAs (based on audit findings and peer challenge) - unachievable saving	Health, Adults & Leisure	Adults - Long Term	320	320	320	320
21P42	Extra care housing reducing use of residential care for older people - unachievable saving	Health, Adults & Leisure	Adults - Long Term	144	144	144	144
21P43	More effective demand management (pre-front door and front door) - unachievable saving	Health, Adults & Leisure	Adults - Long Term	150	150	150	150
21P44	Occupational Therapy reviews - unachievable saving	Health, Adults & Leisure	Adults - Long Term	80	80	80	80
21P45	Increasing the proportion of patients who return home after a short-term period (no more than six weeks) rather than being in a residential care bed - unachievable saving	Health, Adults & Leisure	Adults - Long Term	34	34	34	34
21P47	Looked After Children placement costs	Children & Learning	Pathways Through Care	3,751	3,751	3,751	3,751
21P48	Children's - Agency costs	Children & Learning	Divisional Management and Legal	1,729	1,557	1,557	1,557
21P49	Safer Families for Children increased costs	Children & Learning	Children & Families First	120	120	120	120
21P56	Adult Social Care - additional staffing	Health, Adults & Leisure	Adults - Adult Services Management	1,750	1,750	1,750	1,750

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
21P57	Adult Social Care - equipment	Health, Adults & Leisure	Adults - Adult Services Management	300	300	300	300
21P63	Specialist Support Services savings - unachievable savings	Children & Learning	Pathways Through Care	470	470	470	470
21P64	Early Help - unachievable year-on-year increase in savings	Children & Learning	Children & Families First		416	416	416
21P64	Early Help - unachievable year-on-year increase in savings	Children & Learning	Children & Families First	416			
21P65	Workforce Development - income and savings targets - unachievable savings	Children & Learning	Quality Assurance Business Unit	444	444	444	444
21P78	Reduction in recharges to the Dedicated Schools Grant	Children & Learning	Safeguarding	60	60	60	60
21P79	Childhood Obesity Strategy	Health, Adults & Leisure	Public Health - Health Improvement	41	41	41	41
21P81	Temporary classrooms	Children & Learning	Education - Early Years and Asset Mgt	195	180	180	180
22P1	Destination 22 staffing growth - Early Help	Children & Learning	Children & Families First	225	225	225	225
22P10	Children's Social Care - Residential units	Children & Learning	Pathways Through Care	2,376	2,418	2,460	2,460
22P11	Workforce Academy	Children & Learning	Quality Assurance Business Unit	157	180	157	157
22P12	Destination 22 programme and project resources	Children & Learning	Divisional Management and Legal	278			
22P17	Adults Social Care demography - ageing population leading to a subsequent increase in demand for Social Care services	Health, Adults & Leisure	Adults - Long Term	690	1,380	2,070	2,070
22P18	Adults Social Care staffing pressures relating to a range of service improvements to increase the quality and resilience of the Social Care service	Health, Adults & Leisure	Adults - Adult Services Management	996	996	996	996
22P19	Adults Social Care staffing pressures - Learning Disabilities Housing team	Health, Adults & Leisure	ICU - System Redesign	273	273	273	273
22P2	Destination 22 staffing growth - Young People	Children & Learning	Divisional Management and Legal	592	592	592	592
22P21	Children's Social Care - other current service pressures - Agency staffing	Children & Learning	MASH & CIN	890	890	890	890
22P21	Children's Social Care - other current service pressures - Agency staffing	Children & Learning	Safeguarding	890	890	890	890
22P22	Children's Social Care - other current service pressures - Preventative services	Children & Learning	Safeguarding	328	328	328	328
22P3	Destination 22 staffing growth - Children Looked After	Children & Learning	Divisional Management and Legal	386	386	386	386
22P34	Children's Social Care - Refer a Friend Scheme	Children & Learning	Pathways Through Care	15	15	15	15
22P36	Children's Social Care - other current service pressures	Children & Learning	Divisional Management and Legal	50	50	50	50
22P4	Children's Social Care - unfunded service critical posts	Children & Learning	Divisional Management and Legal	719	719	719	719
22P5	Children's Social Care - Youth Offending Service posts	Children & Learning	Young Peoples Service	180	180	180	180
22P6	Disability Service unfunded posts	Children & Learning	Education - High Needs and Schools	475	475	475	475
22P7	Children's Social Care - other current service pressures - Placement spend	Children & Learning	Pathways Through Care	4,332	4,332	4,332	4,332
22P8	PAUSE - Preventing children into care (post govt funding)	Children & Learning	Pathways Through Care	245	245	245	245
22P9	Enhancing Behaviour Resilience Service / Children & Adolescent Mental Health Services	Children & Learning	Young Peoples Service	227	227	227	227
Total Previously Agreed Pressures - Strong foundations for life				45,695	45,984	46,693	46,693

Capital Asset Management

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P22	Additional financing costs of capital schemes	Non-Portfolio	Financial Planning	838	838	838	838
20P24	Centrally held budget provision - offsetting other service pressures	Non-Portfolio	Financial Planning	(2,415)	(2,415)	(2,415)	(2,415)
21P21	Property Investment Fund - review	Non-Portfolio	Financial Planning	(7,220)	(7,220)	(7,220)	(7,220)
Total Previously Agreed Pressures - Capital Asset Management				(8,797)	(8,797)	(8,797)	(8,797)

Levies and Contributions

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20P23	Increase in levy charges	Non-Portfolio	Other	14	14	14	14
Total Previously Agreed Pressures - Levies and Contributions				14	14	14	14

TOTAL PREVIOUSLY AGREED PRESSURES				55,379	55,137	55,803	55,803
--	--	--	--	---------------	---------------	---------------	---------------

PREVIOUSLY AGREED SAVINGS

A prosperous city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20S5	Increasing commercialisation of the courier service	Transport & District Regeneration	Transportation	(14)	(14)	(14)	(14)
20S6	Offer alternative parking location for contractual car users	Transport & District Regeneration	Parking & Itchen Bridge	(20)	(20)	(20)	(20)
20S7	Increase civil enforcement capacity to allow more frequent patrols in some areas to improve compliance with parking regulations	Transport & District Regeneration	Parking & Itchen Bridge	(7)	(7)	(7)	(7)
20S9	Highways gain-share to revenue	Finance & Change	Highways Contracts	(800)	(800)	(800)	(800)
21S99	Increase Disabled Facility Grant (DFG) contribution to revenue provision of service	Housing & the Green Environment	Private Sector Housing	(80)	(80)	(80)	(80)
22S25	Parking income estimates	Transport & District Regeneration	Parking & Itchen Bridge	(250)	(250)	(250)	(250)
22S26	Itchen Bridge reserve contribution	Transport & District Regeneration	Parking & Itchen Bridge	(190)			
22S28	Civic Centre car park income	Transport & District Regeneration	Parking & Itchen Bridge	(100)	(100)	(100)	(100)
22S29	Cruise ship car parking	Transport & District Regeneration	Parking & Itchen Bridge	(50)	(50)	(50)	(50)
22S32	Partnership Delivery Models	Economic Development	Planning		(140)	(140)	(140)
22S32	Partnership Delivery Models	Transport & District Regeneration	Transportation		(25)	(25)	(25)
Total Previously Agreed Savings - A prosperous city				(1,511)	(1,486)	(1,486)	(1,486)

A proud and resilient city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20S1	Hire out of parks for events	Leader	Cultural Services	(50)	(50)	(50)	(50)
20S2	Events income	Leader	Cultural Services	(100)	(100)	(100)	(100)
20S8	Advertising on litter bins	Housing & the Green Environment	City Services - Commercial Services	(5)	(5)	(5)	(5)
21S27	Review of overheads chargeable to Licensing Services	Safer City	Licensing	(30)	(30)	(30)	(30)
21S32	Libraries income review	Communities & Customer Engagement	Libraries	(6)	(6)	(6)	(6)
21S64	Clean Growth Fund	Economic Development	Sustainability	(18)	(18)	(18)	(18)
21S98	Exploring Community funding with alternative model	Communities & Customer Engagement	Grants to Voluntary Organisations	(50)	(50)	(50)	(50)
22S16	Bereavement Services Income Generation	Communities & Customer Engagement	Bereavement Services	(100)	(100)	(100)	(100)
22S17	Registration Services - Ceremonies income generation	Communities & Customer Engagement	Registration Services	(60)	(60)	(60)	(60)
22S18	Port Health Income	Safer City	Port Health	(30)	(30)	(30)	(30)
22S34	Decarbonisation Measures	Economic Development	Sustainability	(385)	(385)	(385)	(385)
22S44	Waste Operations - eco driving	Finance & Change	City Services - Waste Operations	(20)	(20)	(20)	(20)
22S45	Trade Waste	Finance & Change	City Services - Waste Operations	(200)	(200)	(200)	(200)
22S47	Reduce waste contamination rate	Finance & Change	City Services - Waste Operations	(40)	(60)	(80)	(80)
22S48	Waste Operations - service improvements	Finance & Change	City Services - Waste Operations	(340)	(610)	(620)	(620)
22S49	Income from Dry Mixed Recyclables	Finance & Change	City Services - Waste Operations	(200)	(230)	(260)	(260)
22S50	Increase number of Green Waste customers	Finance & Change	City Services - Waste Operations	(22)	(22)	(22)	(22)
22S55	Southampton Golf Course income	Housing & the Green Environment	City Services - Commercial Services	(85)	(85)	(85)	(85)
22S9	Cultural Services Venues (Income) - stretch target	Leader	Cultural Services	(300)	(300)	(300)	(300)
22S46	Reduced residual waste bin size	Finance & Change	City Services - Waste Operations		(40)	(50)	(50)
Total Previously Agreed Savings - A proud and resilient city				(2,041)	(2,401)	(2,471)	(2,471)

A successful, sustainable organisation

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20S10	Cost Recovery and Charging policy	Finance & Change	Corporate Finance	(60)	(60)	(60)	(60)
20S11	Improved recovery of income reducing the level of bad debt provision required	Finance & Change	Local Taxation & Benefits Services	(250)	(250)	(250)	(250)
20S12	Trading with Schools - growing capacity	Leader	HR Services	(30)	(30)	(30)	(30)
20S13	Learning and Development service	Leader	HR Services	(20)	(20)	(20)	(20)
20S14	Increased income from Schools for data charges	Finance & Change	IT Services	(15)	(15)	(15)	(15)
20S15	Services to the market	Leader	Legal Services & Customer Relations	(30)	(30)	(30)	(30)
20S25	Council resource review	Leader	Strategic Management of the Council	(420)	(420)	(420)	(420)
20S26	Single Person Discount	Finance & Change	Local Taxation & Benefits Services	(87)	(87)	(87)	(87)
20S27	Up front payments of Council contributions to LGPS Pension Fund	Finance & Change	Pension & Redundancy Costs	(100)	(100)	(100)	(100)
20S28	IDEA including Duplicate Payments	Finance & Change	Accounts Payable	(50)	(50)	(50)	(50)
20S3	Property Investment Fund	Economic Development	Property Portfolio Management	(9,970)	(9,970)	(9,970)	(9,970)
20S30	Progressive removal of on-premise data centre	Finance & Change	IT Services	(50)	(50)	(50)	(50)
20S31	IT asset rationalisation (printers, phones etc)	Finance & Change	IT Services	(50)	(50)	(50)	(50)
20S32	Procurement of large scale printing	Finance & Change	IT Services	(50)	(50)	(50)	(50)
20S33	Improved collection of council tax	Finance & Change	Local Taxation & Benefits Services	(321)	(321)	(321)	(321)
20S34	Back office integration / further centralisation of Business Support	Finance & Change	Business Support	(81)	(81)	(81)	(81)
20S35	Improving Absence management with 2 year investment in targeted additional resource	Leader	HR Services	(250)	(250)	(250)	(250)
20S36	Temporary Employment Agency	Leader	HR Services	(20)	(20)	(20)	(20)
20S38	Insurance premium	Finance & Change	Risk Management	(121)	(121)	(121)	(121)
20S39	Procurement contract savings	Finance & Change	Supplier Management Services	(250)	(250)	(250)	(250)
20S4	Reduction of paper letters sent	Communities & Customer Engagement	Customer Services	(30)	(30)	(30)	(30)
21S108	Finance and Commercialisation Directorate – cost reduction	Finance & Change	Centrally Apportionable Overheads	(400)	(400)	(400)	(400)
21S111	Review pricing strategy	Finance & Change	Commercialisation	(250)	(250)	(250)	(250)
21S120	Efficiencies in Customer and Communications	Communities & Customer Engagement	Customer Services	(91)	(91)	(91)	(91)
21S120	Efficiencies in Customer and Communications	Economic Development	Facilities	(40)	(40)	(40)	(40)
21S120	Efficiencies in Customer and Communications	Leader	Corporate Communications	(20)	(20)	(20)	(20)
21S121	Business Support	Finance & Change	Business Support	(250)	(250)	(250)	(250)
21S124	Temp staff/agency workers etc savings	Finance & Change	Corporate Finance	(1,000)	(1,000)	(1,000)	(1,000)
21S125	Reduce planned recruitment in Policy, Projects and Performance	Finance & Change	Projects, Policy & Performance	(50)	(50)	(50)	(50)
21S21	Review of allowances	Leader	HR Services	(5)	(5)	(5)	(5)
21S55	Greater use of purchase cards	Finance & Change	Accounts Payable	(115)	(115)	(115)	(115)
21S56	City lottery proposal	Finance & Change	Commercialisation	(40)	(40)	(40)	(40)
21S60	Renegotiate payment terms with suppliers	Finance & Change	Accounts Payable	(25)	(25)	(25)	(25)
21S74	Procure digital system to carry out financial assessments for adult social care	Finance & Change	Local Taxation & Benefits Services	(81)	(81)	(81)	(81)
21S89	Reconfigure contact centre management	Communities & Customer Engagement	Customer Services	(23)	(23)	(23)	(23)
21S90	Enhancement of Salary Sacrifice Scheme	Finance & Change	Commercialisation	(42)	(42)	(42)	(42)
21SC	Finance and Commercialisation Directorate – cost reduction	Finance & Change	Commercialisation	(100)	(100)	(100)	(100)

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
21SF	Procurement and contract management savings	Finance & Change	Supplier Management Services	(500)	(500)	(500)	(500)
21SK	Temp staff - cabinet report master vendor	Leader	HR Services	(250)	(250)	(250)	(250)
21SN	Finalise access to online payslips for all staff	Leader	HR Services	(18)	(18)	(18)	(18)
21SO	Review Housing Revenue Account (HRA) staff time allocations	Finance & Change	Centrally Apportionable Overheads	(200)	(200)	(200)	(200)
21SS	Staff travel, office consumables, postage etc savings	Finance & Change	Centrally Apportionable Overheads	(400)	(400)	(400)	(400)
22S11	Customer Services - Non staff spend/Vacant posts deletion	Communities & Customer Engagement	Customer Services	(20)	(20)	(20)	(20)
22S13	Facilities - cleaning contract consolidation & reduced non staff spend	Economic Development	Facilities	(55)	(55)	(55)	(55)
22S14	Stretch Contract Management and Procurement Savings	Finance & Change	Supplier Management Services	(200)	(200)	(200)	(200)
22S15	Review allocation of Procurement Team time	Finance & Change	Supplier Management Services	(100)	(100)	(100)	(100)
22S19	Restructure deputyships and appointeeship services	Finance & Change	Accounts Payable	(5)	(5)	(5)	(5)
22S21	Shared services (e.g. VAT advice or Risk Management)	Finance & Change	Corporate Finance	(10)	(10)	(10)	(10)
22S23	Local Government Pension Scheme saving from lump sum upfront payment	Finance & Change	Pension & Redundancy Costs	(180)	(180)	(180)	(180)
22S33	Property Budget	Economic Development	Central Repairs & Maintenance	(390)	(390)	(390)	(390)
22S33	Property Budget	Economic Development	Property Portfolio Management	(188)	(188)	(188)	(188)
22S33	Property Budget	Economic Development	Property Services	(9)	(9)	(9)	(9)
22S41	Corporate Communications - advertising income	Communities & Customer Engagement	Customer Services	(80)	(80)	(80)	(80)
22S43	Leaders Budget reduction	Leader	Strategic Management of the Council	(30)	(30)	(30)	(30)
22S53	Legal Services saving	Leader	Legal Services & Customer Relations	(57)	(57)	(57)	(57)
Total Previously Agreed Savings - A successful, sustainable organisation				(17,479)	(17,479)	(17,479)	(17,479)

Strong foundations for life

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20S16	Increasing availability of support and carrying out assessments more quickly to help people to return home after a short stay in residential care on discharge from hospital	Health, Adults & Leisure	Adults - Long Term	(34)	(34)	(34)	(34)
20S17	Making best use of the full range of services that are currently available to support people to live independently in a community setting	Health, Adults & Leisure	Adults - Long Term	(1,110)	(1,110)	(1,110)	(1,110)
20S18	Expanding the successful reablement service so more people benefit from short term, intensive support	Health, Adults & Leisure	Adults - Long Term	(1,986)	(1,986)	(1,986)	(1,986)
20S19	Occupational Therapy (OT) reviews to identify where equipment can be used to enable care to be provided in the home by one carer	Health, Adults & Leisure	Adults - Long Term	(80)	(80)	(80)	(80)
20S20	Increased availability of housing with care options ('extra care') across the city	Health, Adults & Leisure	Adults - Long Term	(480)	(480)	(480)	(480)
20S21	Ensuring direct payments are being used in accordance with care and support plans to meet care needs	Health, Adults & Leisure	Adults - Long Term	(320)	(320)	(320)	(320)
20S22	The provision of better and earlier advice and information on adult social care and community support to meet Care Act 2014 duties, to promote wellbeing and support independence	Health, Adults & Leisure	Adults - Long Term	(150)	(150)	(150)	(150)
20S23	Developing a 'Level 4' Specialist Foster Care scheme in Southampton	Children & Learning	Pathways Through Care	(131)	(131)	(131)	(131)
20S24	Learning & Development Systems	Children & Learning	Divisional Management and Legal	(8)	(8)	(8)	(8)
21S1	Review of Telecare Rental Charges	Health, Adults & Leisure	Adults - Long Term	(34)	(34)	(34)	(34)
21S123	Maximising independence for people with Learning Disabilities	Health, Adults & Leisure	Adults - Long Term	(470)	(470)	(470)	(470)
21S94	Improved use of appropriate lifting equipment to help reduce double handed care (two staff)	Health, Adults & Leisure	Adults - Long Term	(240)	(240)	(240)	(240)
21S23	Citywide cleaning due to Covid-19	Health, Adults & Leisure	Public Health - Management & Overheads	(180)	(180)	(180)	(180)

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
22S1	Children's Social Care - residential unit projections	Children & Learning	Pathways Through Care	(2,912)	(3,055)	(3,205)	(3,205)
22S2	Children's Social Care - agency reductions	Children & Learning	MASH & CIN	(857)	(1,101)	(1,101)	(1,101)
22S2	Children's Social Care - agency reductions	Children & Learning	Safeguarding	(858)	(1,100)	(1,100)	(1,100)
22S22	St Mary's Leisure Centre closure	Health, Adults & Leisure	Leisure Contracts	(148)	(148)	(148)	(148)
22S3	Children's Social Care - potential staff reductions	Children & Learning	MASH & CIN	(299)	(598)	(598)	(598)
22S3	Children's Social Care - potential staff reductions	Children & Learning	Pathways Through Care	(64)	(129)	(129)	(129)
22S3	Children's Social Care - potential staff reductions	Children & Learning	Quality Assurance Business Unit	(37)	(73)	(73)	(73)
22S3	Children's Social Care - potential staff reductions	Children & Learning	Safeguarding	(145)	(290)	(290)	(290)
22S4	Specialist Foster Carers	Children & Learning	Pathways Through Care	(784)	(784)	(784)	(784)
22S40	Adult Social Care - Contract Reviews	Health, Adults & Leisure	ICU - Provider Relationships	(1,044)	(1,044)	(1,044)	(1,044)
22S5	Fostering	Children & Learning	Pathways Through Care	(432)	(777)	(1,123)	(1,123)
22S51	Education psychologists	Children & Learning	Education - Early Years and Asset Mgt	(25)	(25)	(25)	(25)
22S52	Home to school transport	Children & Learning	Education - Early Years and Asset Mgt	(60)	(120)	(120)	(120)
22S54	Children's Social Care - Refer a Friend Cost Reductions	Children & Learning	MASH & CIN	(150)	(150)	(150)	(150)
22S54	Children's Social Care - Refer a Friend Cost Reductions	Children & Learning	Pathways Through Care	(316)	(316)	(316)	(316)
22S54	Children's Social Care - Refer a Friend Cost Reductions	Children & Learning	Safeguarding	(150)	(150)	(150)	(150)
22S6	Children's Social Care - residential case reductions	Children & Learning	Pathways Through Care	(6,050)	(6,050)	(6,050)	(6,050)
22S7	Looked After Children projections	Children & Learning	Pathways Through Care	(2,233)	(2,233)	(2,233)	(2,233)
Total Previously Agreed Savings - Strong foundations for life				(21,785)	(23,364)	(23,859)	(23,859)

Other Inflationary Pressures

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
21SGINF	General inflationary allowance	Non-Portfolio	Financial Planning	(500)	(500)	(500)	(500)
21SSINF	National pay award assumptions - budget at around level of inflation	Non-Portfolio	Financial Planning	(1,500)	(1,500)	(1,500)	(1,500)
Total Previously Agreed Savings - Other Inflationary Pressures				(2,000)	(2,000)	(2,000)	(2,000)

Capital Asset Management

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20S29	Transfer of land for Council Homes	Non-Portfolio	Financial Planning	(150)	(150)	(150)	(150)
20S3	Property Investment Fund	Non-Portfolio	Financial Planning	7,220	7,220	7,220	7,220
20S37	Capital Financing	Non-Portfolio	Financial Planning	(940)	(940)	(940)	(940)
21S53	Debt saving to the General Fund by transferring land to the HRA as part of 1,000 homes	Non-Portfolio	Financial Planning	(107)	(107)	(107)	(107)
22S24	Capital Financing	Non-Portfolio	Financial Planning	(653)	(383)	(383)	(383)
22S56	Change in capital financing policy re new Code of Practice	Non-Portfolio	Financial Planning	(400)	(400)	(400)	(400)
Total Previously Agreed Savings - Capital Asset Management				4,970	5,240	5,240	5,240

Other Expenditure & Income & Centrally Held Allocations

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
21S51	Unallocated receipts over 2 years old	Non-Portfolio	Financial Planning	(30)	(30)	(30)	(30)
Total Previously Agreed Savings - Other Expenditure & Income & Centrally Held Allocations				(30)	(30)	(30)	(30)

TOTAL PREVIOUSLY AGREED SAVINGS				(39,876)	(41,520)	(42,085)	(42,085)
--	--	--	--	-----------------	-----------------	-----------------	-----------------

PREVIOUSLY AGREED EXECUTIVE COMMITMENTS

A prosperous city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20E10	Connected Southampton 2040 (Local Transport Plan 4)	Transport & District Regeneration	Transportation	114	114	114	114
20E11	Itchen Bridge payment improved	Transport & District Regeneration	Parking & Itchen Bridge	286	286	286	286
20E13	Review provision of car parks	Transport & District Regeneration	Parking & Itchen Bridge	600	600	600	600
20E7	Five global partnership agreements signed	Economic Development	Economic Development	20	20	20	20
22E1	Transport plan feasibility work	Transport & District Regeneration	Transportation	50			
22E10	Rebate on resident parking permit	Transport & District Regeneration	Parking & Itchen Bridge	13	13	13	13
22E9	Car Park charges	Transport & District Regeneration	Parking & Itchen Bridge	87	37	37	37
Total Previously Agreed Executive Commitments - A prosperous city				1,170	1,070	1,070	1,070

A proud and resilient city

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20E12	Engagement officer for parks	Housing & the Green Environment	City Services - Commercial Services	50	50	50	50
20E14	Additional street cleaning in our neighbourhoods, fly-tipping and Litter enforcement activities	Housing & the Green Environment	City Services - District Operating Areas	370	370	370	370
20E14	Additional street cleaning in our neighbourhoods, fly-tipping and Litter enforcement activities	Safer City	Environmental Health & Scientific Services	130	130	130	130
20E3	Delivery of the Green City Charter commitments	Housing & the Green Environment	Air Quality Monitoring	304	304	304	304
20E4	Itchen flood defences - phase 1	Housing & the Green Environment	Flood Risk Management	50	50	50	50
20E5	Project to review the delivery of community engagement and community safety services	Safer City	Community Safety, Alcohol Related Crime, CCTV	162	162	162	162
20E6	Become a city of culture by 2025	Leader	City of Culture	192	192	192	192
22E12	Destination management	Leader	Cultural Services	100	100	100	100
22E7	Clean up our city - improving our parks, open spaces, waterfronts and city/district centres	Housing & the Green Environment	City Services - District Operating Areas	300	300	300	300
22E8	Increased enforcement against fly tipping	Safer City	Environmental Health & Scientific Services	120	120	120	120
Total Previously Agreed Executive Commitments - A proud and resilient city				1,778	1,778	1,778	1,778

A successful, sustainable organisation

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20E18	Implementation of smart ways of working model	Finance & Change	Projects, Policy & Performance	39	39	39	39
20E19	Improving surplus generated by our services to reinvest in council services	Finance & Change	Corporate Finance	191	191	191	191
20E20	Delivery of the Organisational Development plan	Leader	HR Services	200	200	200	200
20E21	Reducing overheads and streamlining our processes to improve outcomes and services	Finance & Change	Projects, Policy & Performance	45	45	45	45
20E8	Running the SCC First policy, and developing the Southampton Wealth Building initiative	Leader	Strategic Management of the Council	2	2	2	2
22E2	Promoting economic growth and investment	Economic Development	Property Services	50			
Total Previously Agreed Executive Commitments - A successful, sustainable organisation				527	477	477	477

Strong foundations for life

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20E1	Year of the child	Children & Learning	Divisional Management and Legal	125	125	125	125
20E2	Define our intelligent city strategy & build action plan	Children & Learning	Skills	55	55	55	55
22E5	Improve our health and learning for our children and adults across the city	Children & Learning	Education - High Needs and Schools	150	150	150	150
22E6	Leisure Strategy	Health, Adults & Leisure	Leisure Strategy	69	69	69	69
Total Previously Agreed Executive Commitments - Strong foundations for life				399	399	399	399

Capital Asset Management

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
20E22	Additional financing costs of capital investments	Non-Portfolio	Financial Planning	3,162	3,162	3,162	3,162
22E14	Capital Financing for new initiatives	Non-Portfolio	Financial Planning	1,400	1,400	1,400	1,400
Total Previously Agreed Executive Commitments - Capital Asset Management				4,562	4,562	4,562	4,562

Council Tax

Reference	Description	Portfolio	Service Activity	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
22E13	Freeze council tax charge for 1 year	Non-Portfolio	Financial Planning	2,188	2,253	2,314	2,314
Total Previously Agreed Executive Commitments - Council Tax				2,188	2,253	2,314	2,314

TOTAL PREVIOUSLY AGREED EXECUTIVE COMMITMENTS				10,625	10,539	10,601	10,601
--	--	--	--	---------------	---------------	---------------	---------------